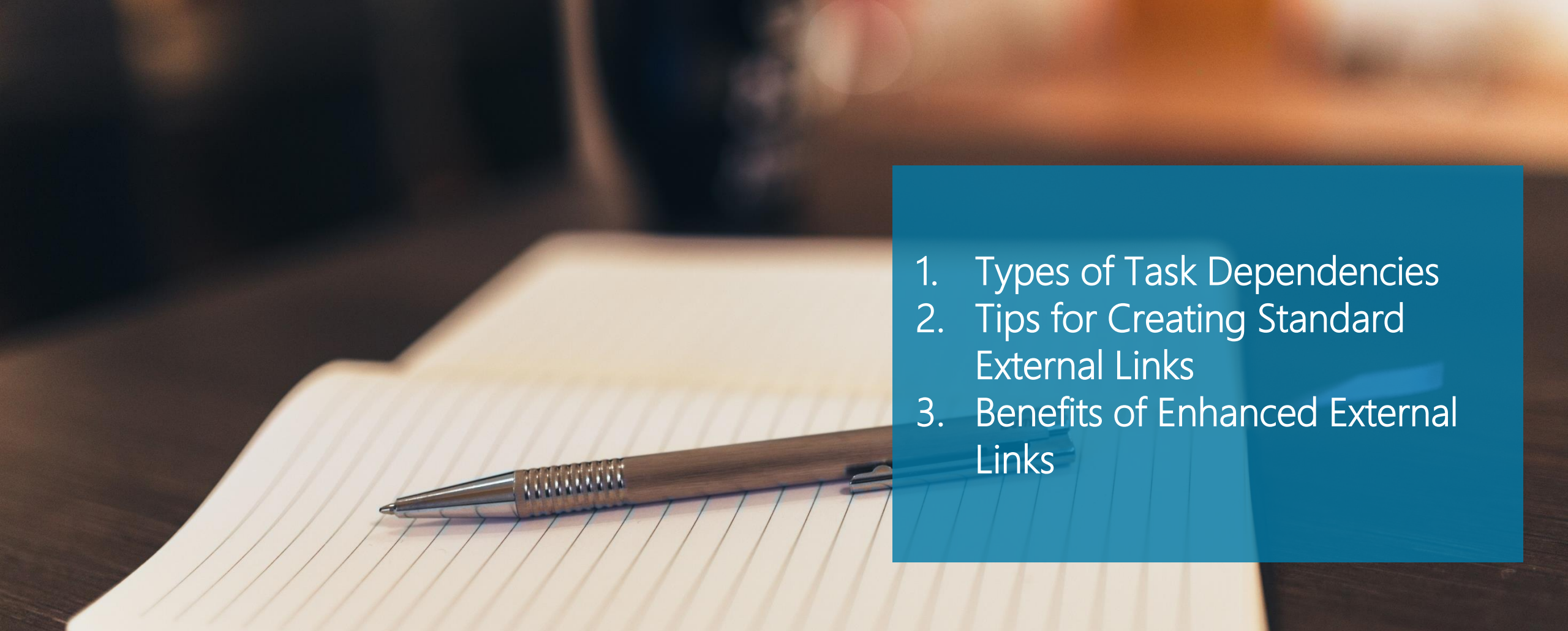# Successful Multi-project Management

Presented by PPM Works

January 30th , 2018

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1. Types of Task Dependencies
2. Tips for Creating Standard External Links
3. Benefits of Enhanced External Links

Agenda
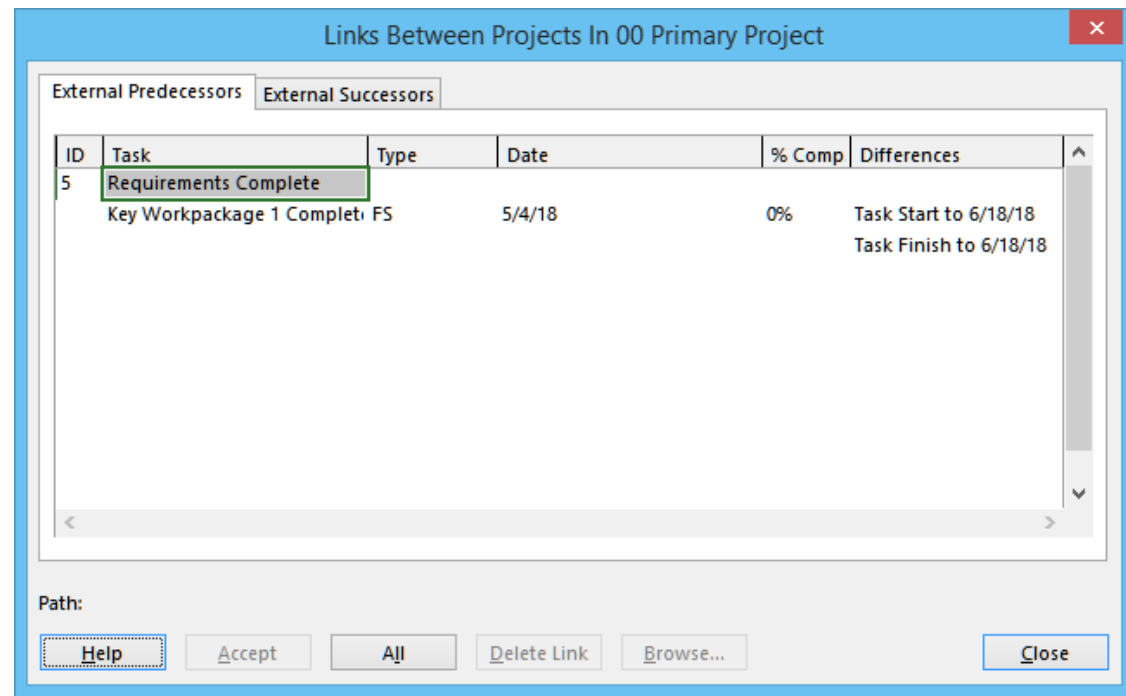
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Presenter: Scott Clausen, PMP, MCP, MBA

Director of Delivery and Technology

Scott has over 16 years of experience with Microsoft PPM and offers a unique combination of business, project management, and technical expertise. Scott is an expert at envisioning and delivering solutions that utilize technologies across the Project Online, SharePoint and Business Intelligence platforms. Scott holds an MBA from UC Berkeley and is an active PMP and MCP with 20 exam certifications.

Learning Objectives

At the end if this webinar, participants will understand best practices for managing multi-project efforts and the details of linking with external schedules.

Types of Task Dependencies

There are four types of task dependencies:

1. **Finish-to-Start**- this is the most commonly used dependency type. It means that the start of the successor cannot happen until the predecessor is complete.
2. **Start-to-Start** – the start date of the successor cannot happen until the predecessor has begun
3. **Finish-to-Finish** – the successor cannot finish until the predecessor has finished
4. **Start-to-Finish**- the successor cannot finish until the predecessor has begun.

Lags (delays) or Leads (advances) can be used for more scheduling flexibility in your plan

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Tips for Creating Standard External Links

1. Open both schedules and choose, View, New Window to create a temporary Master Project

   a. Create the links as normal in the temporary master

   b. Close but don't save the temporary master

2. Limit Standard External Links to less than 10 per schedule due to performance

3. With Standard External Links there is no option to roll back

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Benefits of Enhanced External Links

1. Overcome the performance limitation of 10 links

2. Ability to roll back links at any time

3. Ability to link a full work package both start and finish dates along with supporting milestones

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